

## Partnering Risk Analysis

<b>Risk Assessing Partnerships</b>	
Risk category	Illustrative examples of risk <i>(the list is not exhaustive)</i>
<p><b>Political</b> Associated with any adverse affect this may have on the delivery of our own or central government policy.</p>	<ul style="list-style-type: none"> <li>• Is there a risk that a partner's actions may damage our reputation?</li> </ul>
<p><b>Economic / Financial</b> Associated with any adverse affect this may have on our revenue or capital budgets, financial planning and control and our ability to meet financial commitments. Any implications regarding insurance cover.</p>	<ul style="list-style-type: none"> <li>• Is there a risk that either ourselves or a partner may not be able to find the necessary finance to complete a project?</li> <li>• Is there a risk that partner systems are weak and that we could be open to fraud?</li> <li>• Is there a risk that inadequate insurance cover may be taken out?</li> </ul>
<p><b>Social</b> Relating to the effects of changes in demographic, residential or socio-economic trends which may impact on our ability to deliver this activity.</p>	<ul style="list-style-type: none"> <li>• Is there a risk that we have not undertaken sufficient customer research and due to demographic or social changes we are delivering services to the wrong audience or in the wrong way (Changing customer needs)?</li> </ul>
<p><b>Technological</b> Associated with our capacity to deal with any technological changes this activity requires. The consequences of internal technological failures on our ability to deliver this activity.</p>	<ul style="list-style-type: none"> <li>• Is there a risk that the project requires that we have the same technology as partners and that this is not in place.</li> <li>• Is there a risk that if we are exchanging information, that our partners' systems are not secure and that they are not fully conversant with data protection principles and other legal requirements?</li> </ul>
<p><b>Legal</b> Associated with current or potential changes in national or European Law and possible breaches of legislation this activity may involve.</p>	<ul style="list-style-type: none"> <li>• Is there a risk that because of partnership activity we could be open to legal challenge?</li> </ul>
<p><b>Environmental</b> Any adverse environmental consequences of progressing this action (e.g. energy efficiency, pollution, noise, recycling, landfill requirements, and emissions, etc).</p>	<ul style="list-style-type: none"> <li>• Is there is risk that partnership activity does not accord with our clean, green safe policy?</li> </ul>
<p><b>Competitive / Best value</b> Any adverse impact this action may have on the competitiveness of any of our services or our ability to deliver Best Value.</p>	<ul style="list-style-type: none"> <li>• Is there a risk that the business case has failed to demonstrate that the partnership route is the best way of delivering the service?</li> </ul>
<p><b>Customer/ citizen</b> Any risk this action may have on our ability to meet the current and changing needs and expectations of our customers and citizens</p>	<ul style="list-style-type: none"> <li>• Does customer research indicate that the project is targeting an audience that still needs this type of service?</li> </ul>
<p><b>Partnership / Contractual</b> Any partnership or contractual risks involved in the delivery of this action e.g. working with other councils, agencies, external advisors, the private and voluntary sector.</p>	<ul style="list-style-type: none"> <li>• Is there a risk that the partnership is not sufficiently secure / stable to deliver on the project?</li> <li>• Is there a risk if we do not complete the necessary legal documentation, e.g. partnership agreement, service level agreements, then we could be open to time consuming challenge and disputes in the future?</li> </ul>

<b>Physical</b> Any risks related to fire, security, accident prevention, health and safety.	<ul style="list-style-type: none"><li>• Is there a risk that partners do not have the same health and safety standards as ourselves and we are seen to be tolerating this?</li></ul>
<b>Sustainability</b> Associated with maintaining and improving upon our status as a place to live, work or visit.	<ul style="list-style-type: none"><li>• Is there a risk that the actions will not contribute to these aims?</li></ul>